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## Agenda

TOPIC	PRESENTER
Introduction	Patrick Lapveteläinen (Chair of the Board of Directors)
Market opportunity and positioning	Petri Niemisvirta (CEO Mandatum Group)
Growth opportunities in capital-light offering	Lauri Vaittinen (Chief Executive Officer Mandatum Asset Management )
Q&A / break	
With-profit portfolio in run-off	Jukka Kurki (Chief Financial Officer)
Financial performance	Jukka Kurki (Chief Financial Officer)
Closing remarks	Patrick Lapveteläinen (Chair of the Board of Directors)
Q&A	

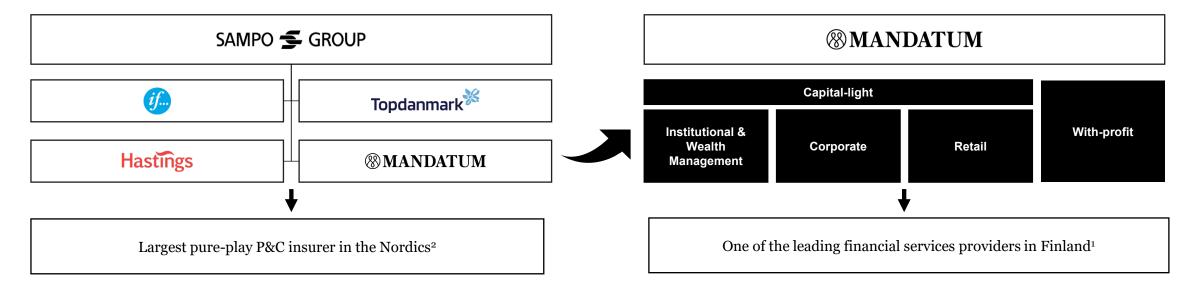


## Introduction

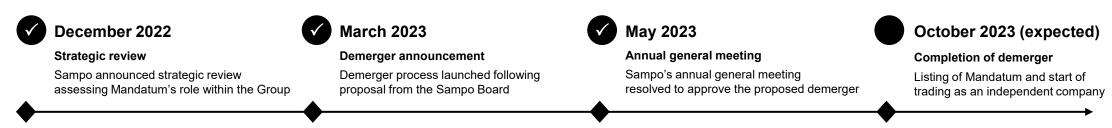
## Mandatum to separate from Sampo through demerger

Opportunity to leverage leading market position<sup>1</sup> and execute growth strategy as an independent Mandatum

#### TRANSACTION OVERVIEW



#### TRANSACTION TIMELINE



Note: (1) Based on life insurance and pension savings market shares in Finland (2022), Prospera rankings and SFR Research rankings. (2) Based on aggregate market shares of P&C insurers in Finland, Norway and Sweden (2021). Source: FIN-FSA, Prospera External Asset Management 2022 Finland, Prospera Private Banking, SFR Research Institutional Investment Services 2022, Finance Finland, Insurance Sweden, Finance Norway.

## One of the leading financial services providers in Finland<sup>1</sup>



## PROVEN FOUNDATION



Leading market position<sup>1</sup>, heritage & customer relationships

Multi-disciplinary asset management capabilities

## **CLEAR GROWTH PATH**



Leveraging bespoke distribution capabilities to fuel growth

Targeted strategy focussed on capital-light business

## ATTRACTIVE FINANCIAL PROFILE



Focus on high growth, capital-light new business

Potential for significant capital return<sup>2</sup>

Note: (1) Based on life insurance and pension savings market shares in Finland (2022), Prospera rankings and SFR Research rankings. (2) Based on historical capital return (dividends and Group contributions). Source: FIN-FSA, Prospera External Asset Management 2022 Finland, Prospera Private Banking, SFR Research Institutional Investment Services 2022, Finance Finland.

## Experienced management team with deep industry knowledge

#### Presenting today -



Patrick Lapveteläinen
Chair of the Board of Directors



**Petri Niemisvirta**CEO Mandatum Group



Jukka Kurki
Chief Financial Officer



Lauri Vaittinen
Chief Executive Officer
Mandatum Asset Management



Juhani Lehtonen
Chief Investment Officer<sup>1</sup>



Sanna Rajaniemi
Sr. Vice President Retail Customers,
Alliances, Services & Development



Tarja Tyni
Sr. Vice President Corporate &
Private Wealth Management



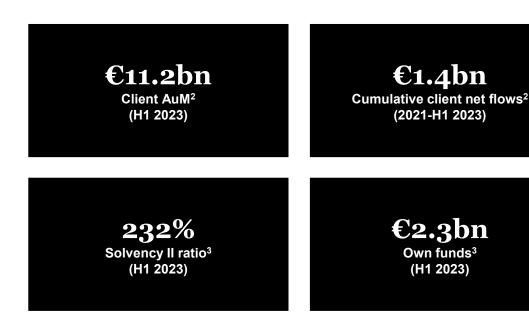
**Petri Vieraankivi** Sr. Vice President Strategic Planning

Years of experience



# Market opportunity and positioning

## Mandatum at a glance



€80m Profit before tax (H1 2023)

€500m Cumulative ordinary dividend (2020-2022)



One of the leading financial services providers in Finland<sup>1</sup> with 32% market share in the Finnish life insurance market<sup>4</sup>



**Strong foothold in Corporate segment** with 48% market share in unit-linked group pensions and 31% market share in corporate risk life<sup>4</sup>



Established heritage having evolved from Kaleva and Sampo into a highly valued and recognized financial services provider<sup>5</sup> today



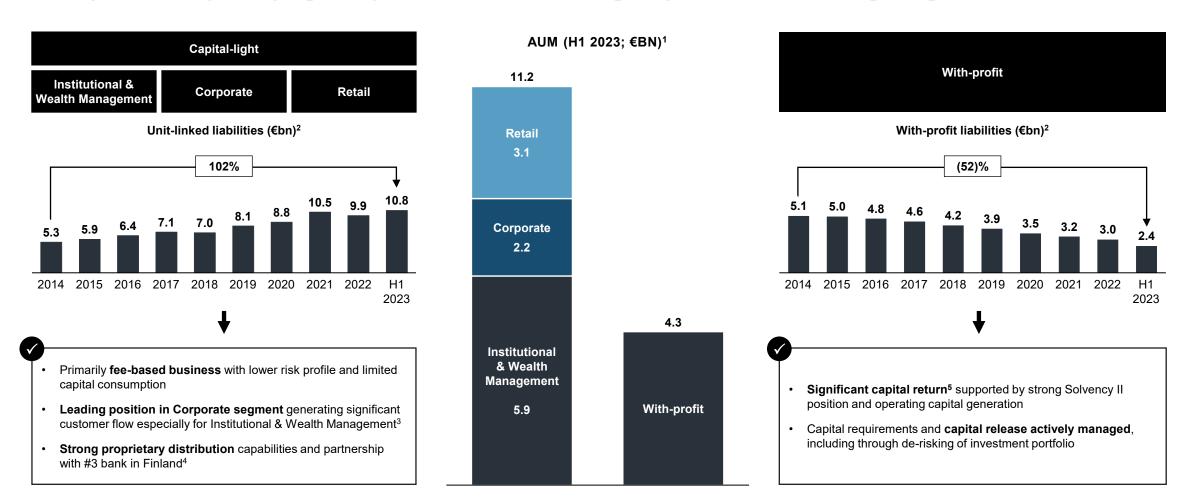
**Attractive and well-balanced financial profile** resulting from successful execution of growth strategy – S&P credit rating A with stable outlook

Note: (1) Based on life insurance and pension savings market shares in Finland (2022), Prospera rankings and SFR Research rankings. (2) Excluding AuM from With-profit (€4.3bn) and Large mandates (€4.6bn). (3) Including planned related party transactions comprised of €430m transfer of stakes in Saxo and Enento as well as other investments and debt instruments from Sampo. Value of assets estimated as of December 2022, subject to further valuation ahead of signing. (4) Based on premiums written of Finnish life insurance companies (FIN-FSA). (5) Based on Brand Finance research and NPS surveys.

Source: FIN-FSA, Prospera External Asset Management 2022 Finland, Prospera Private Banking, SFR Research Institutional Investment Services 2022, Finance Finland, Brand Finance.

## Transformation towards capital-light business

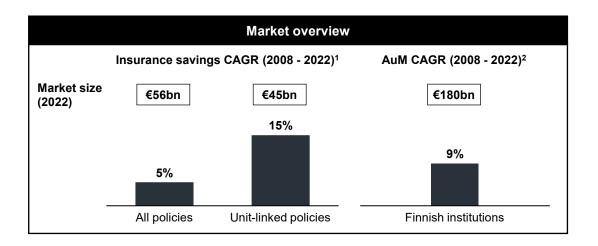
Strategic focus on growing capital-light business and stable capital generation from with-profit portfolio in run off



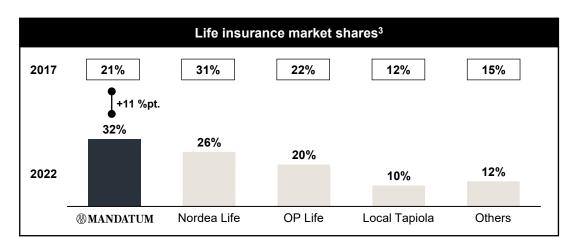
Note: (1) Excluding AuM from Large Mandates (€4.6bn). With-profit AuM including assets backing shareholder funds. (2) 2014-2022 IFRS 4 liabilities. H1 2023 IFRS 17 liabilities. (3) Based on market share in Corporate insurance and pensions (FIN-FSA). (4) Based market share of credit institutions operating in Finland (Bank of Finland). (5) Based on historical capital return (dividends and Group contributions). Source: FIN-FSA, Bank of Finland.

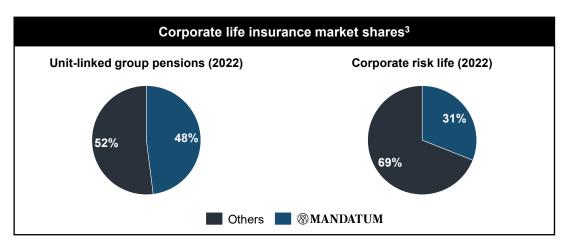
## Market position built on strong heritage and customer relationships

Significant market share gains in Finnish market offering attractive fundamentals and further growth opportunities





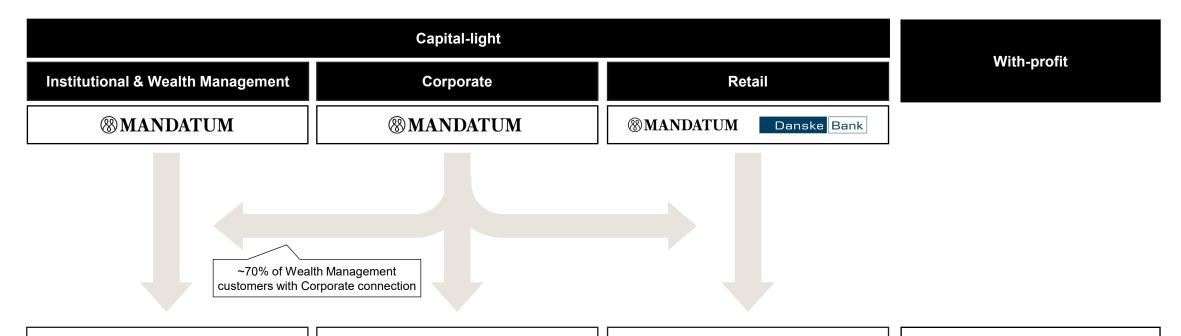




Note: (1) Based on insurance savings (Finance Finland). (2) Based on AuM of investment firms and fund management companies (FIN-FSA). (3) Based on premiums written of Finnish life insurance companies (FIN-FSA). Source: FIN-FSA. Finance Finland.

## Strategy focused on driving growth and stable capital distributions

Broad distribution capabilities targeting all market segments paired with fit-for-purpose customer offering



## Innovative growth engine

- Solidify market position, scale up platform and expand product offering
- Repeat Finnish success story in Sweden and Denmark

#### **Backbone of customer base**

- Leverage leading market position<sup>1</sup> to further enhance client relationships
- Capture significant cross-selling opportunities into Wealth Management

#### **Efficient partnership model**

Operate business efficiently through long-term distribution partnership

#### Capital generative run-off

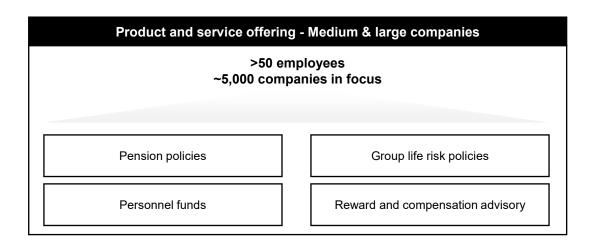
- Continue to reduce capital requirements via run-off of liabilities
- Generate investment returns in line with long-term investment strategy

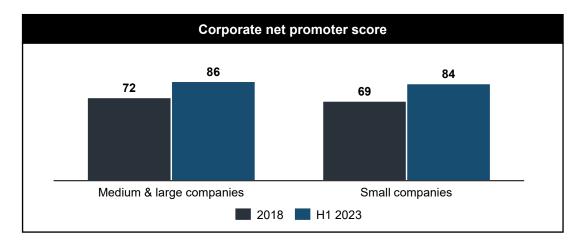
Note: (1) Based on life insurance and pension savings market shares in Finland (2022), Prospera rankings and SFR Research rankings.

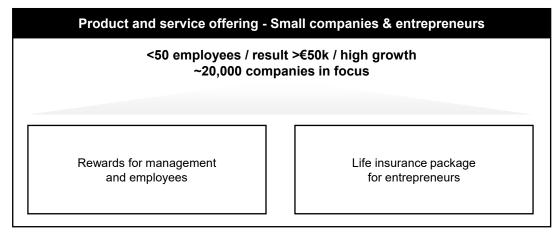
Source: FIN-FSA, Prospera External Asset Management 2022 Finland, Prospera Private Banking, SFR Research Institutional Investment Services 2022, Finance Finland.

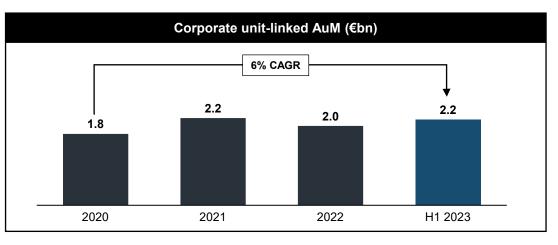
## Value proposition makes Mandatum go-to partner for corporates

Extensive value proposition for Corporate customers reflected in high customer satisfaction and sticky asset base









Note: (1) Based on life insurance and pension savings market shares in Finland (2022), Prospera rankings and SFR Research rankings.

Source: FIN-FSA, Prospera External Asset Management 2022 Finland, Prospera Private Banking, SFR Research Institutional Investment Services 2022, Finance Finland.

## Corporate segment driving customer flow across segments

Close relationship with key decision-makers providing opportunity for origination of Wealth Management business

#### Corporate

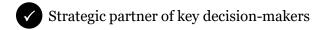
Corporate sales personnel and private wealth managers work in same teams and in same locations

10

Locations across Finland

~50

Corporate sales personnel<sup>1</sup>





### **Institutional & Wealth Management**

Wealth management services for entrepreneurs, UHNW & HNW individuals and companies

**70%** 

of new Wealth Management sales involving Corporate sales personnel

83%

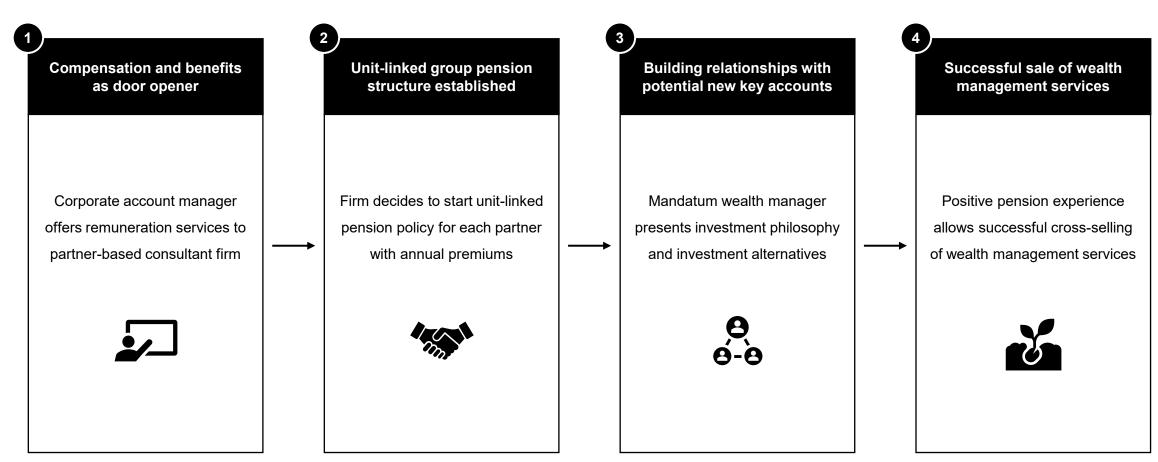
of Wealth Management AuM with connection to Corporate segment

Significant potential in current customer base

Note: (1) Including centralized support function with ~10 personnel.

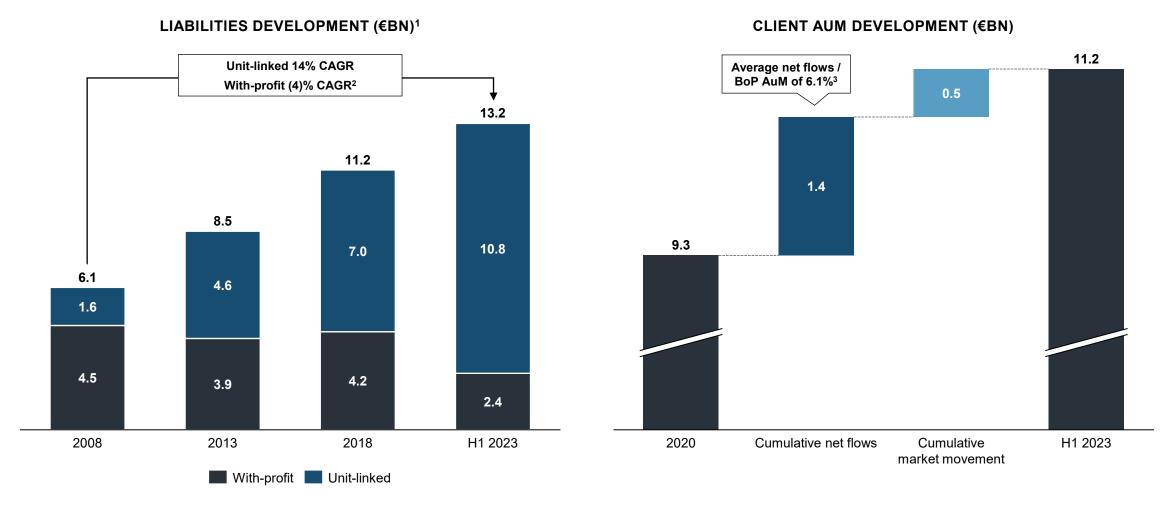
## Example of customer flow from Corporate to Wealth Management

#### PARTNERS OF CONSULTANT FIRM BECOME WEALTH MANAGEMENT CLIENTS THROUGH CORPORATE CONNECTION



## Business strategy reflected in financial delivery

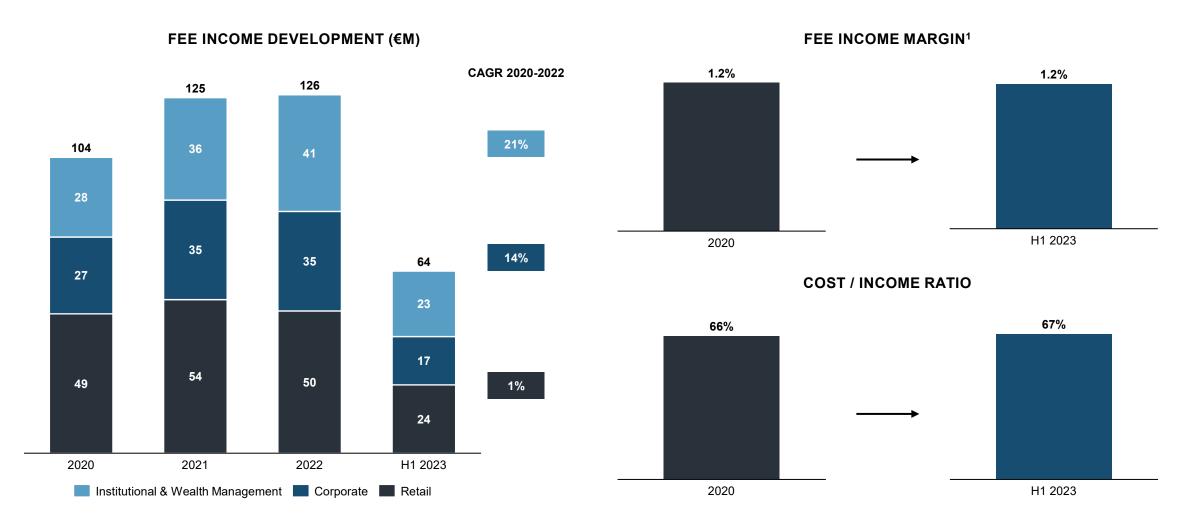
Continuous shift towards capital-light product offering driven by strong net flows and steady with-profit run-off



Note: (1) 2008-2022 IFRS 4 liabilities. H1 2023 IFRS 17 liabilities. (2) (6)% CAGR excluding segregated portfolio transferred from Suomi Mutual in 2014. (3) H1 2023 annualized 8.7%.

## Material growth in fee income paired with stable margins

Strong growth in fee income driven by Institutional & Wealth Management segment leveraging well-invested platform



Note: Information shown referring to Client AuM (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). (1) Based on average AuM. H1 2023 based on annualized fee income.

## Structural growth opportunities in Finland and across the Nordics

15% 9% **Attractive Finnish** Robust growth across insurance and asset & wealth management markets in Finland market fundamentals Mandatum well positioned to capture growth in capital-light products CAGR (2008-2022) unit-linked CAGR (2008-2022) AuM2 insurance savings1 **Institutional & Wealth Management** #1 Solidify institutional client position, building on strong net flows and customer momentum Significant growth opportunity in private wealth management, leveraging cross-selling opportunity Expected change in client relationships next 12 months<sup>3</sup> from close relationship with key decision-makers in Corporate segment Leveraging leading market position Corporate 61% Enhance leading position in complementary pension and risk life products by expanding on expertise in remuneration advisory Market share Corporate unit-linked products<sup>4</sup> Further strengthen growth through digital services, analytics and tactical marketing >30% **Continue expansion** Leverage track-record, product capabilities and platform to continue growth within institutional clients **outside Finland** (€1.5bn AuM in Denmark and Sweden) across Nordics CAGR (2018-H1 2023) AuM in Denmark & Sweden<sup>5</sup> **Potential domestic** Fragmented asset & wealth management market in Finland offering potential for in-market consolidation consolidation

Note: (1) Based on insurance savings (Finance Finland). (2) Based on AuM of investment firms and fund management companies (FIN-FSA). (3) Based on SFR Research Institutional Investment Services 2022. Number of investors stating expected use of company services in next 12 months. (4) Based on premiums written of Finnish life insurance companies (FIN-FSA). Includes corporate capital redemption policies recognized by Mandatum in Institutional & Wealth Management segment. (5) Including fee-generating commitments. Source: FIN-FSA. Finance Finland. SFR Research Institutional Investment Services 2022.



# Growth opportunities in capital-light offering

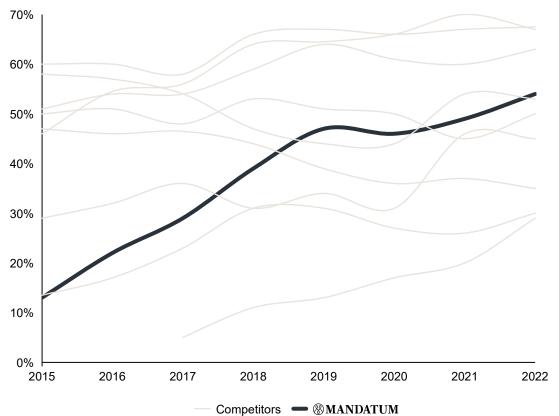
Institutional & Wealth Management

## Top ranked asset and wealth manager among clients

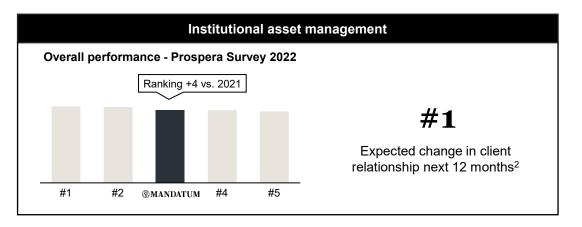
Strong positive trend in market position and customer satisfaction achieved over recent years

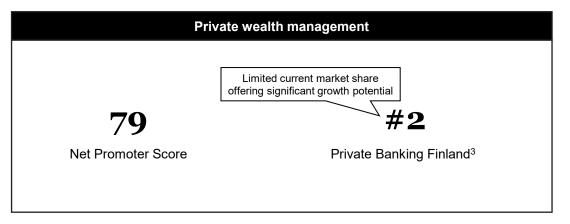
#### INSTITUTIONAL MARKET SHARE DEVELOPMENT<sup>1</sup>

#### % of investors citing company as one of their service providers



#### **CUSTOMER RECOGNITION**

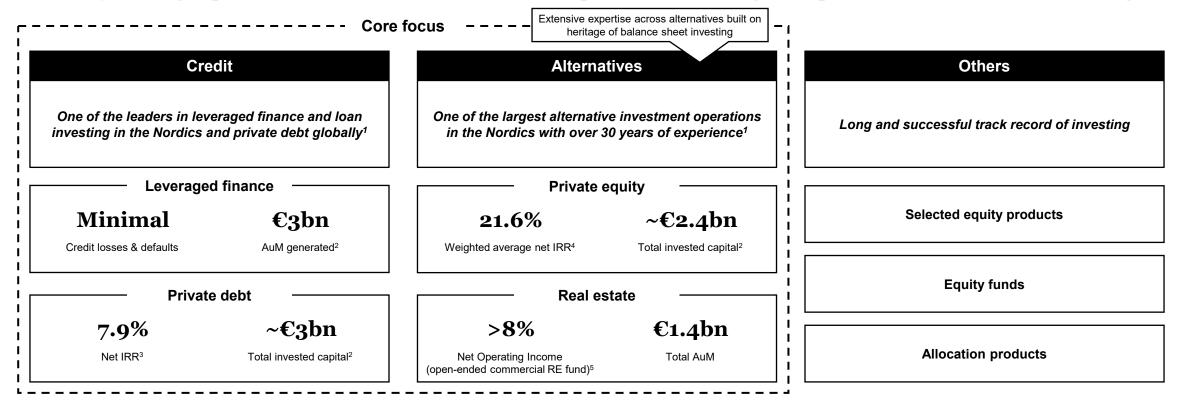




Note: (1) Based on SFR Research Institutional Investment Services 2022. (2) Based on SFR Research Institutional Investment Services in next 12 months. (3) Based on Prospera Private Banking. Source: SFR Research Institutional Investment Services 2022, Prospera External Asset Management 2022 Finland, Prospera Private Banking.

## Comprehensive product offering across core investment areas

Industry leading expertise and state-of-the art investment platform stemming from prior own balance sheet investing



#### **Discretionary mandates**

Access to various asset classes via discretionary selection of Mandatum's own products and third-party funds

Note: (1) Based on third-party market study. (2) Leverage finance since 2008. Private debt since 2008. Private equity since 1993 (including commitments to Sampo). (3) Net IRR since June 2016 with equal commitments to all vintages. Excluding Mandatum Asset Management management fee). (4) January 2013 to May 2023 weighted by commitments. Excluding Private Market Solutions and financial minority investments. (5) Net operating income initial yield for Finnish commercial property portfolio until Q2 2021.

## Extensive operational capabilities and distribution power

Strong operational platform and in-house product competences supported by wide-reaching sales network

#### **OPERATIONAL CAPABILITIES**

#### Well established distribution and investment infrastructure in Finland

- ~200 professionals across portfolio management, sales & distribution, investment & client operations, reporting & data management, ESG, risk management and legal & compliance
- Licenses and operational platform in place to provide investment & asset management services to growing range of clients

#### Ability to scale and export capabilities across the Nordics

- Operational set-up allowing Mandatum to export product and investment expertise across the Nordics
- Further growth outside of Finland can be achieved with limited further platform investments, mostly related to additional sales personnel and expanding distribution capabilities

#### **GEOGRAPHICAL FOOTPRINT**

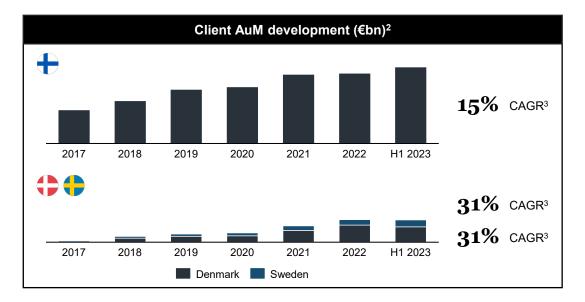


## Significant growth opportunity in the Nordics

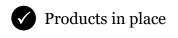
Potential to expand institutional client base across the Nordics by leveraging established investment platform

#### NORDIC GROWTH TRACK RECORD

## Growth track record 10 +57% International AuM (H1 2023)<sup>1,2</sup> International personnel International run-rate fee income CAGR (2017-2022)<sup>1,2</sup>



#### POTENTIAL ADDRESSABLE MARKET





#### **Denmark**

- Strong presence amongst large investors / LPs
- Ability to win new clients driving high AuM growth

Total addressable ~ €280bn

#### **Finland**

- Established market presence
- Base for geographic expansion and product expertise

Total addressable market⁴ ~ €180bn

#### Sweden

- Number of large clients won
- Steady growth in run rate fee income

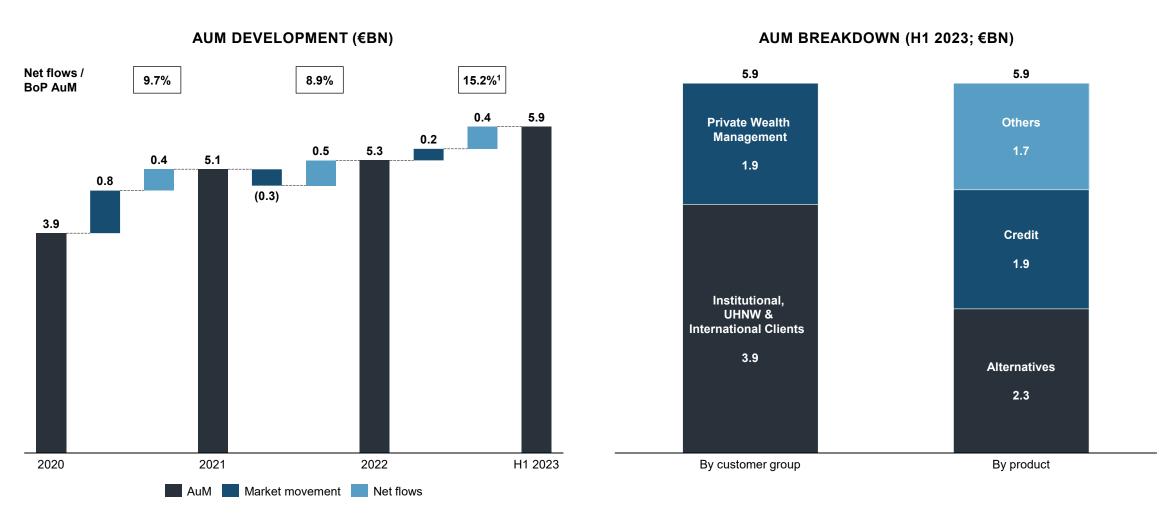
Total addressable market⁵ ~ €390bn

Note: (1) Refers to Institutional & Wealth Management operations in Sweden and Denmark. (2) Including fee-generating commitments. (3) For Finland based on 2017 - H1 2023. For Denmark and Sweden based on 2018 - H1 2023. (4) Based on AuM of investment firms and fund management companies 2022 (FIN-FSA). (5) Based on total assets in investment funds (third-party market study).

Source: FIN-FSA. third-party market study.

## Proven AuM growth track record across customer groups & products

Strong AuM growth driven by significant net flows across customer groups and products

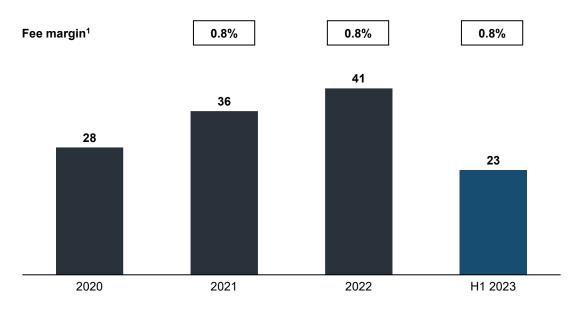


Note: Figures shown excluding AuM from Large Mandates (€4.6bn). (1) Based on annualized net flows.

## Developed platform driving strong increase in fee income

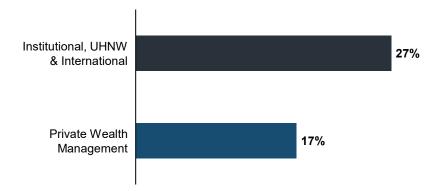
Proven ability to convert AuM growth into fee income while maintaining disciplined margins

#### INSTITUTIONAL & WEALTH MANAGEMENT FEE INCOME (€M)

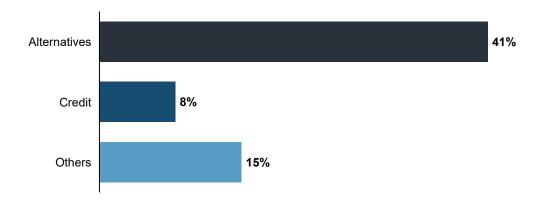




#### **RUN RATE FEE INCOME CAGR (2017-2022) - BY CUSTOMER BASE**



#### **RUN RATE FEE INCOME CAGR (2017-2022) - BY PRODUCT**



Note: Figures shown excluding AuM from Large Mandates (€4.6bn). Excluding one-off items and intra-group eliminations. (1) Based on average AuM. H1 2023 based annualized fee income



With-profit portfolio in run-off

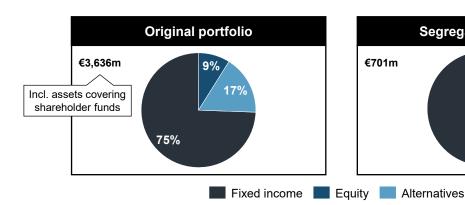
## With-profit portfolio overview

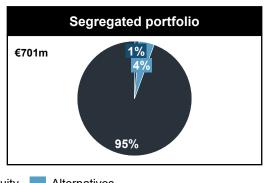
Run-off portfolio supporting organic capital generation and capital distributions

#### **OVERVIEW**

- With-profit portfolio consists primarily of guaranteed rate group and individual pension policies sold to corporate clients
- No active new sales of policies since 2000s; Portfolio run-off actively managed by Mandatum
- Composed of two separate portfolios:
  - Original portfolio comprised of policies sold by Mandatum
  - Segregated portfolio transferred from Suomi Mutual in 2014
- Profit sharing with policyholders based on Finnish Principles of Fairness<sup>1</sup>

#### **INVESTMENT ASSETS (H1 2023)**



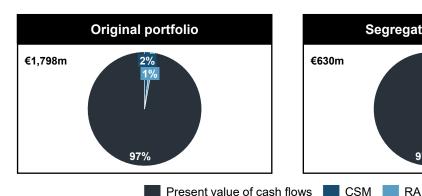


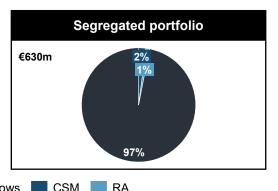
#### LIABILITIES (H1 2023)









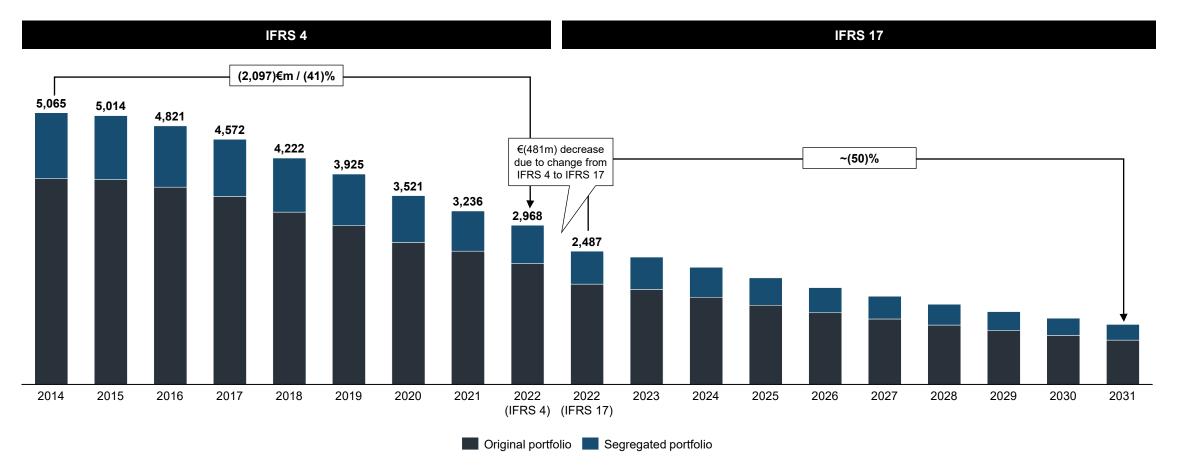


Note: (1) According to Finnish legislation insurance companies must disclose their interpretation of the Principle of Fairness and the related annual outcomes. For details see online at https://www.mandatumlife.fi/en/footer/principle-of-fairness. (2) Refers to original portfolio only, i.e. excluding segregated portfolio.

## Predictable liability run-off profile

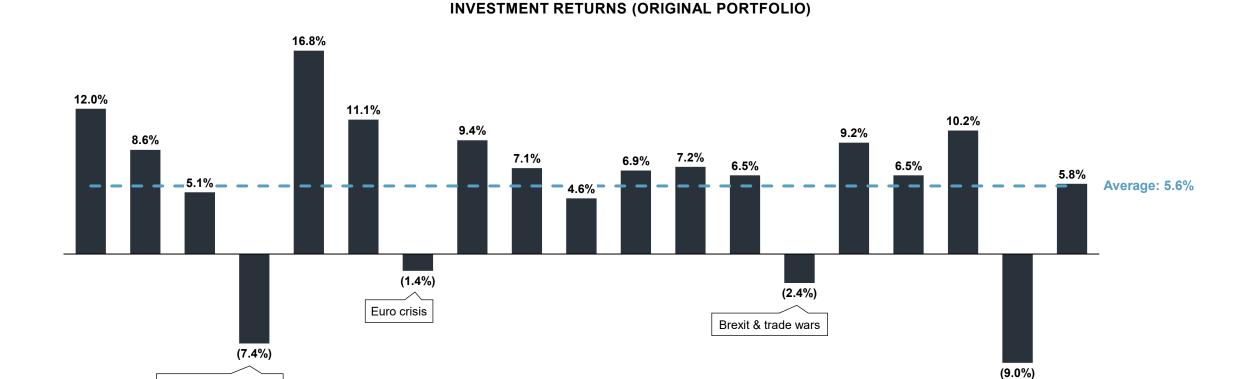
Significant reduction of with-profit liabilities driven by organic run-off further accelerated via active management

#### LIABILITIES (€M)



## Long-term investment strategy

Investment strategy aligned with predictable liability profile and built on investment heritage and strong track record



2015

2017

2019

2020

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2005

Global financial crisis

2009

2010

Ukraine war

2021

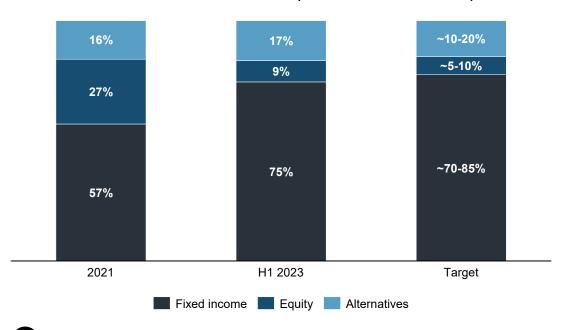
H1 2023

(annualized)

## Active portfolio de-risking measures

Significant reduction of equity exposure with lower risk strategic asset allocation focused on capital efficiency

#### **ASSET ALLOCATION SHIFT (ORIGINAL PORTFOLIO)**



Asset allocation aligned with **predictable liability profile** and **targeting excess returns above cost of liabilities**, based on new strategic orientation as stand-alone Mandatum

#### MANAGEMENT ACTIONS

Elevated interest rate environment has enabled **significant de-risking of investment portfolio** while **keeping expected** 

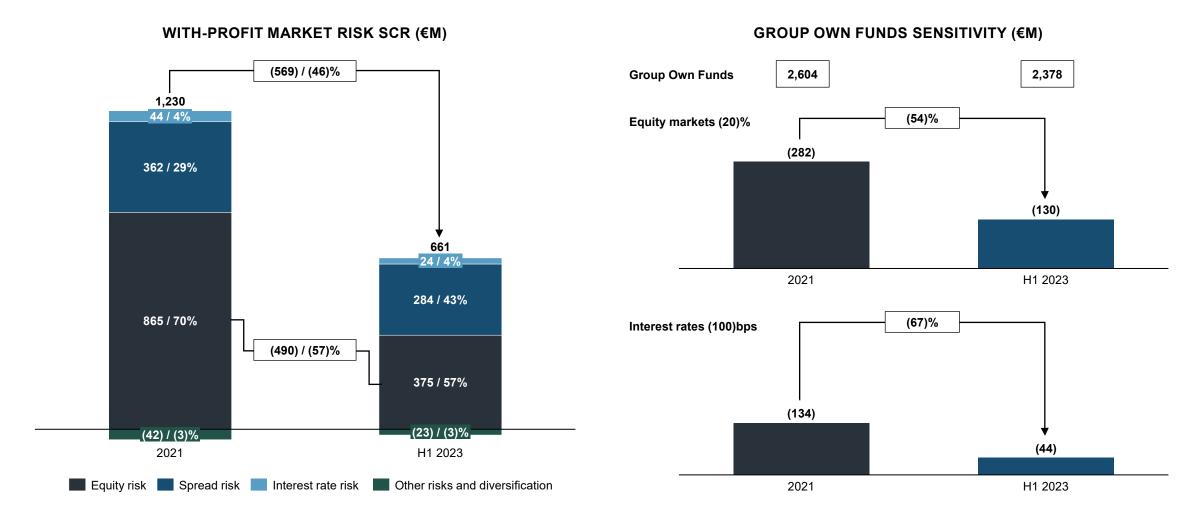
Management actions executed include **reduction of equity exposure**, **hedging of interest rate risk** through swaps and **de-risking of credit exposure** via investments into investment grade securities

investment returns at healthy levels

Limited impact on overall portfolio yield has led to substantial **increase in risk / return profile** 

## De-risked Solvency II capital position

Material reduction in with-profit SCR associated with lower market risk and reduced volatility in Group Own Funds





## Financial performance

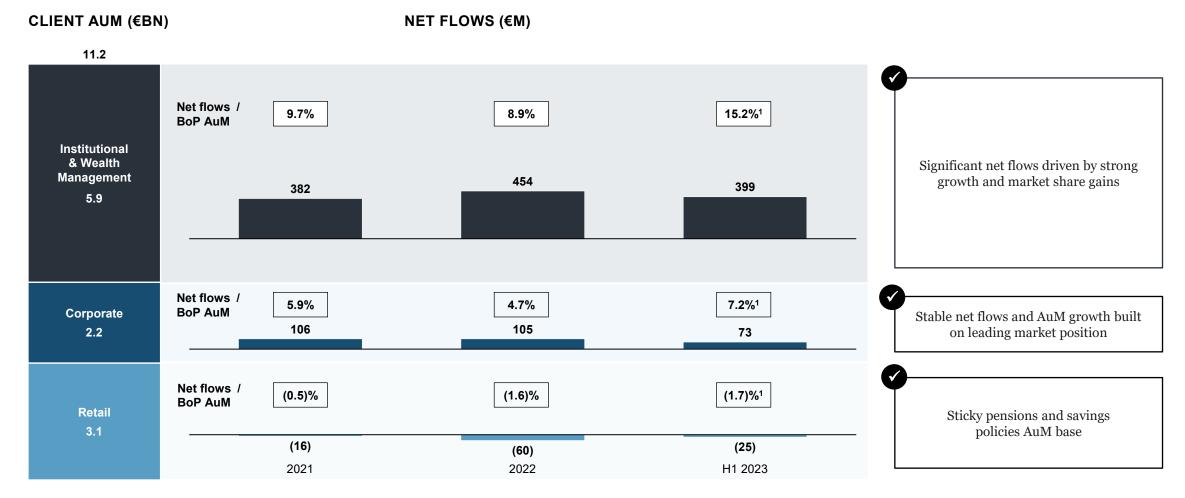
## Understanding Mandatum's key value drivers

Value drivers of growing fee result focused on AuM growth, disciplined fee margin and improving cost / income ratio

### KEY VALUE DRIVERS OF FINANCIAL RESULT (H1 2023; €M) (5) Other CSM release New Business CSM 57 AuM · Fee margin 80 Cost / income ratio Asset return 26 · Liability discount rate Fee result Net investment result Risk result **Profit before Taxes** Result from unit-linked policies & Result from Result from With-profit portfolio asset management risk policies operations

## Significant capital-light net flows

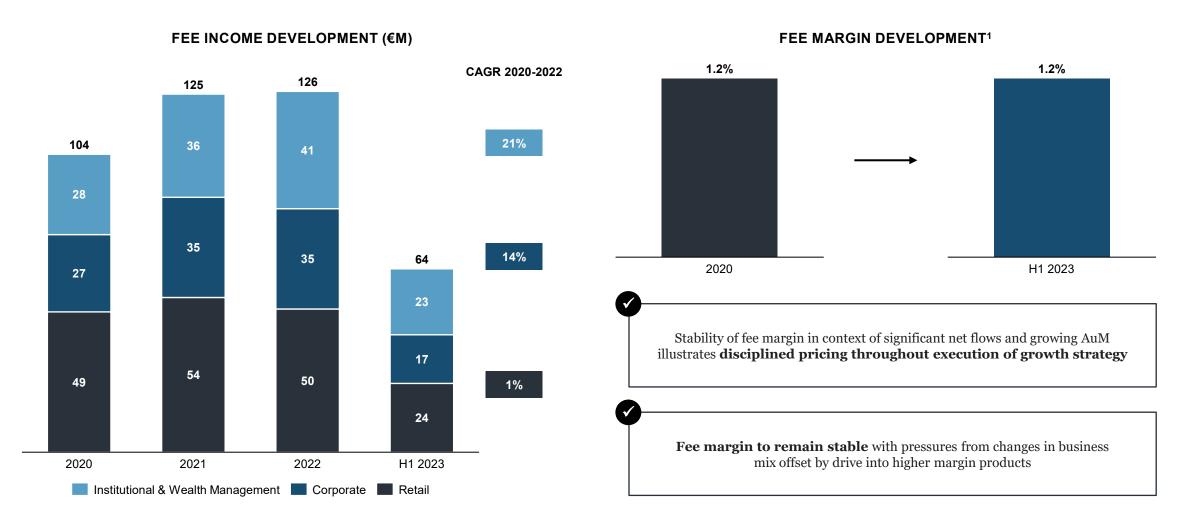
Net flows driving AuM growth particularly in Institutional & Wealth Management segment



Note: Figures shown related to Client AuM (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). (1) Based on annualized net flows.

## Disciplined fee margins

Growing fee income driven by significant net flows and AuM growth paired with disciplined fee margin development



Note: Figures shown related to Client AuM (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). Excluding one-off items and intra-group eliminations. (1) Based on average AuM. H1 2023 based on annualized fee income.

### Understanding Mandatum's fee margins

Fee income split between pension services and growing investment & asset management offering

#### **FEE RECOGNITION**

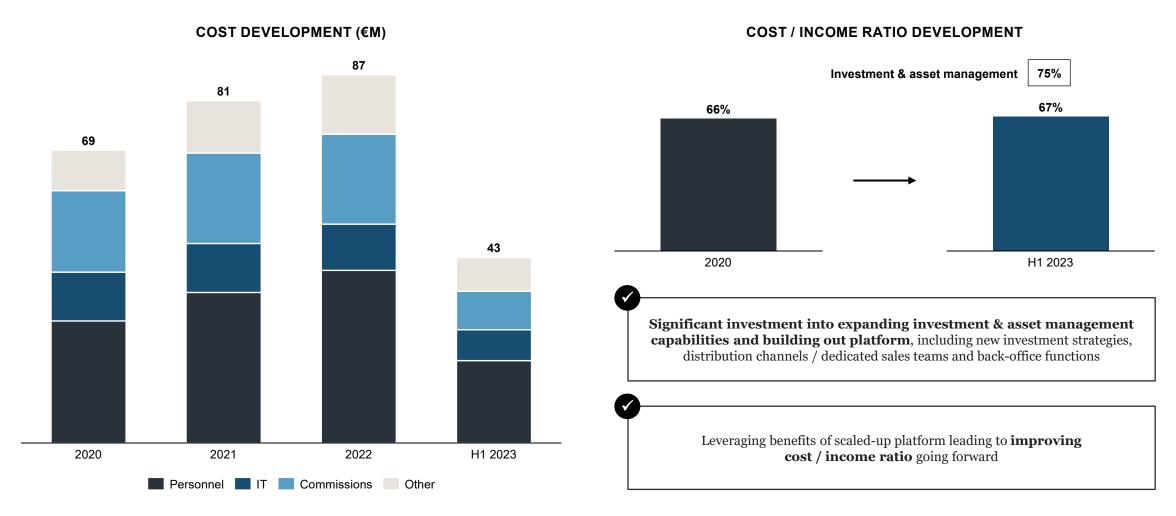
- Mandatum earns fees on providing investment & asset management services (all segments) and pension services (Retail and Corporate segments)
- Investment & asset management fees are recognized net of costs directly in the income statement
- Pension services fees are recognized via CSM / RA release as part of the insurance service result
- All fees from new sales are recognized as investment & asset management fees

#### CLIENT AUM (€BN) AND FEE INCOME (€M) **FEE RESULT CALCULATION (H1 2023)** Fee margin<sup>1,2</sup> 11.2 64 1.2% IFRS 17 Retail CSM & risk adjustment release 3.1 Pension (Annualized ~ 9% of CSM) services 0.5% €15m fees **Experience adjustment** Corporate 2.2 **AuM** Investment & Institutional asset 0.7% €11m<sup>3</sup> Fee margin & Wealth management Management fees 5.9 (1 - Cost / income ratio) €26m Fee result Client AuM Fee Income<sup>1</sup> H1 2023 H1 2023

Note: (1) Related to Client AuM (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). Excluding one-off items and intra-group eliminations. (2) Based on average AuM and annualized fee income. (3) Including fee result from Large Mandates (€4.6bn).

### Improving cost / income ratio

Cost base reflects significant platform investments made over past years leading to cost / income ratio improvement



Note: Figures shown related to Client AuM (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). Excluding one-off items and intra-group eliminations

### Financial targets supporting Mandatum's capital-light growth path

#### 5% of AuM

Annual net flows<sup>1,2</sup> (medium-term)

### **Disciplined**

Pricing and fee margin<sup>1</sup>

#### **Improving**

Cost / income ratio<sup>1,3</sup>



Compound growth of **capital-light business and fee result replacing net investment result** over time



Institutional & Wealth Management segment key driver;

Corporate segment in line with Group targets; Retail segment managed for stable cash conversion



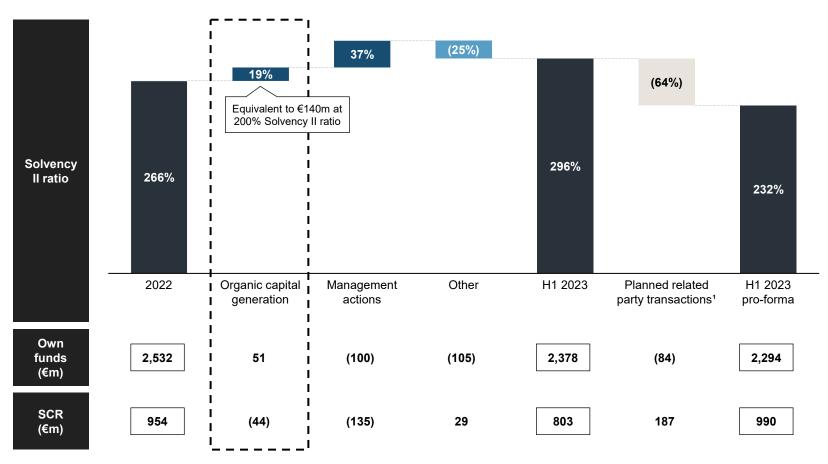
Shift to **capital-light business** expected to **reduce capital requirements** going forward

Note: (1) Based on Client AuM. (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). (2) Based on beginning of period AuM. (3) Related to investment & asset management fee income and expenses

### Understanding Mandatum's drivers of capital generation

Organic capital generation and with-profit investment portfolio de-risking driving Solvency II ratio development

#### **DEVELOPMENT OF SOLVENCY II RATIO, OWN FUNDS AND SCR (H1 2023)**



#### **KEY DRIVERS**

#### Organic capital generation

- Stable growth of fee result and strong net investment result
- Predictable, continuous run-off of withprofit liabilities

#### **Management actions**

- Planned repayment of €100m restricted tier 1 instrument<sup>2</sup>
- Significant de-risking of with-profit investment portfolio

#### Other

Changes in contract boundaries and recalculation of transitional measure

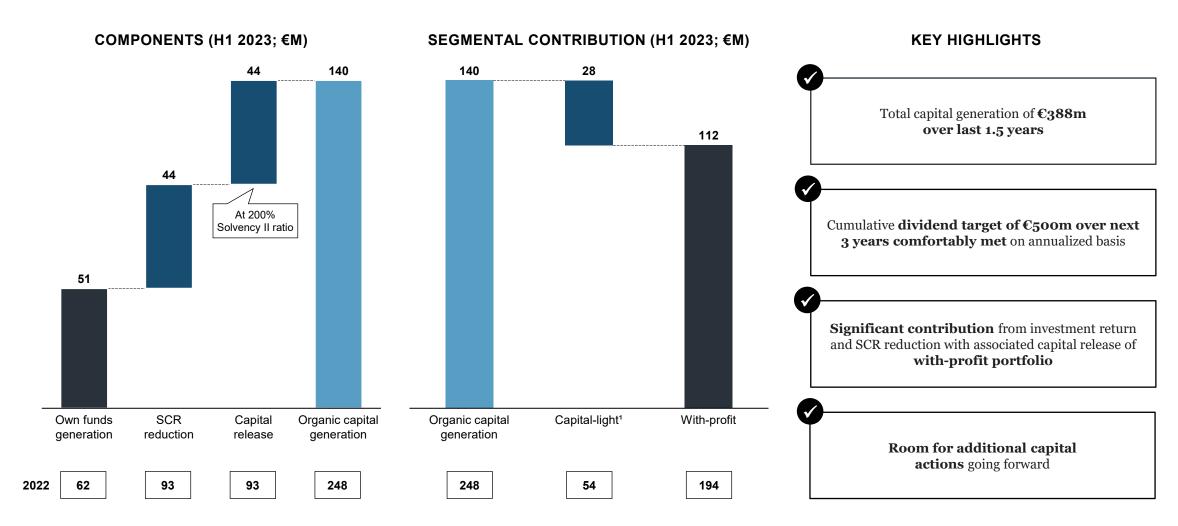
#### Planned related party transactions<sup>1</sup>

 €430m transfer of stakes in Saxo and Enento as well as other investments and debt instruments from Sampo

Note: (1) Comprised of €430m transfer of stakes in Saxo and Enento as well as other investments and debt instruments from Sampo. Value of assets estimated as of December 2022, subject to further valuation ahead of signing. (2) Restricted tier 1 instrument wholly subscribed by Sampo. The instrument has not yet been repaid but Mandatum has applied for approval from the FIN-FSA.

### Focus on organic capital generation

Organic capital generation comfortably in excess of dividend target supported primarily by With-profit portfolio



Note: (1) Including contribution from Other result.

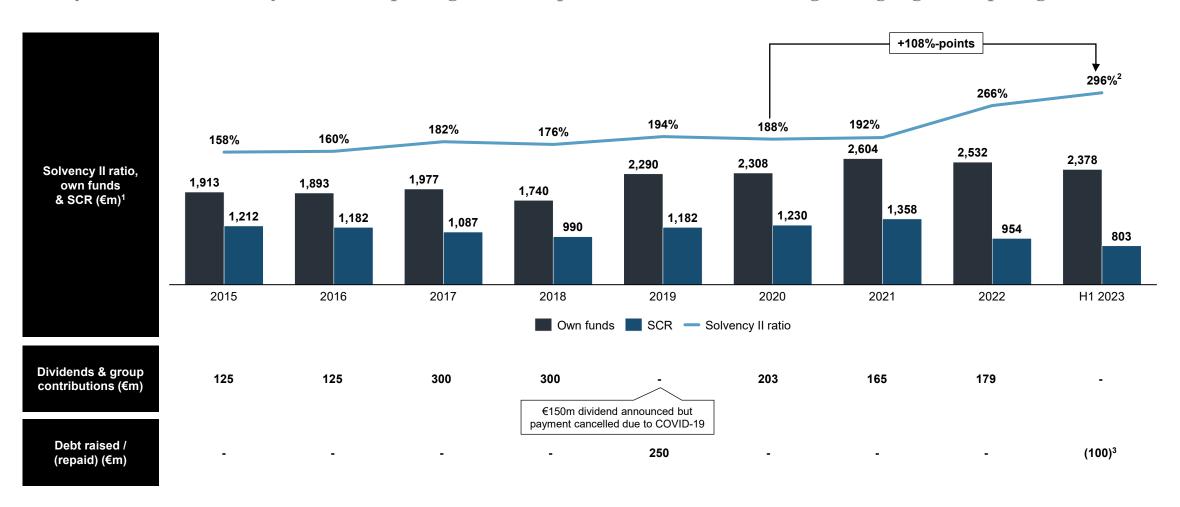
### Focus on capital generation from With-profit portfolio

Significant capital generation driven by both investment return and SCR reduction with associated capital release

#### WITH-PROFIT ORGANIC CAPITAL GENERATION (H1 2023; €M) Own funds generation driven by investment return (in excess of SCR reduction in line with declining risk free rate) and liability discount rate liability profile going forward 112 35 (51) At 200% Solvency II ratio 35 94 41 Liabilities discount Own funds generation SCR reduction Capital release Organic capital generation Other Investment return (346)387 (2) 38 78 78 194 2022

### Development of Solvency II capital position

Steady increase in Solvency II ratio despite significant capital distributions reflecting strong organic capital generation



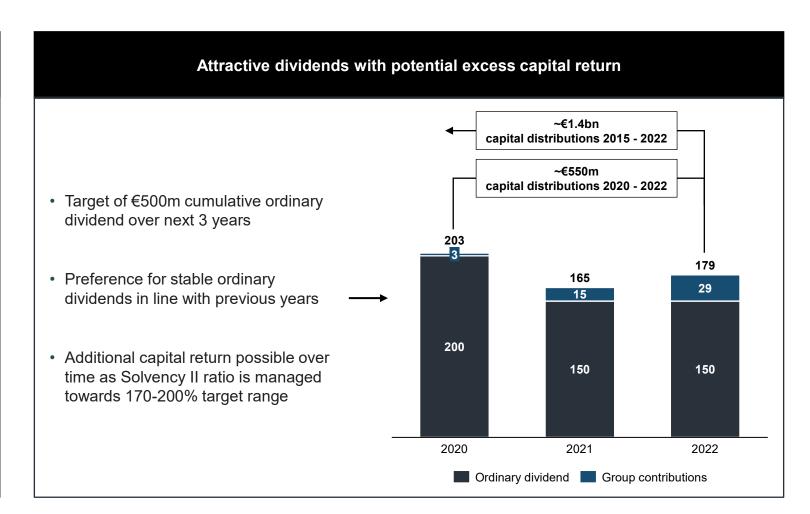
Note: (1) 2015-2020 for Mandatum Life and 2021-H1 2023 for Mandatum Group. Perimeter for prudential calculation unchanged. (2) Solvency II ratio including planned related party transactions at 232%. Planned related party transactions comprised of €430m transfer of stakes in Saxo and Enento as well as other investments and debt instruments from Sampo. Value of assets estimated as of December 2022, subject to further valuation ahead of signing. (3) Restricted tier 1 instrument wholly subscribed by Sampo. The instrument has not yet been repaid but Mandatum has applied for approval from the FIN-FSA.

### Capital management priorities

Track record of predictable ordinary dividend payments supplemented by distributions of additional excess capital

### Strong Solvency II position and capital generation

- Strong Solvency II position providing stability, resilience and optionality
- Annual capital generation supporting dividend target going forward
- €280m loan from Sampo to be repaid over coming 2-4 years, driving decrease of financial leverage



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### Attractive financial targets supporting Mandatum's investment case

Focus on strong and profitable growth of capital-light offering<sup>1</sup>

5% of AuM

Annual net flows<sup>2</sup> (medium-term)

#### **Disciplined**

Pricing and fee margin

#### **Improving**

Cost / income ratio<sup>3</sup>

Managing with-profit portfolio for capital release

Run-off with active portfolio management actions

Liability development

Prudent balance sheet management enabling strong shareholder returns

### **€500m**

Cumulative ordinary dividend (next 3 years)

Upside potential from excess capital distributions

170-200%

Solvency II ratio (medium-term)

Note: (1) Based on Client AuM. (€11.2bn), i.e. excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn). (2) Based on beginning of period AuM. (3) Related to investment & asset management fee income and expenses.



# Closing remarks

### One of the leading financial services providers in Finland<sup>1</sup>



#### PROVEN FOUNDATION



Leading market position<sup>1</sup>, heritage & customer relationships

Multi-disciplinary asset management capabilities

#### **CLEAR GROWTH PATH**



Leveraging bespoke distribution capabilities to fuel growth

Targeted strategy focussed on capital-light business

#### ATTRACTIVE FINANCIAL PROFILE



Focus on high growth, capital-light new business

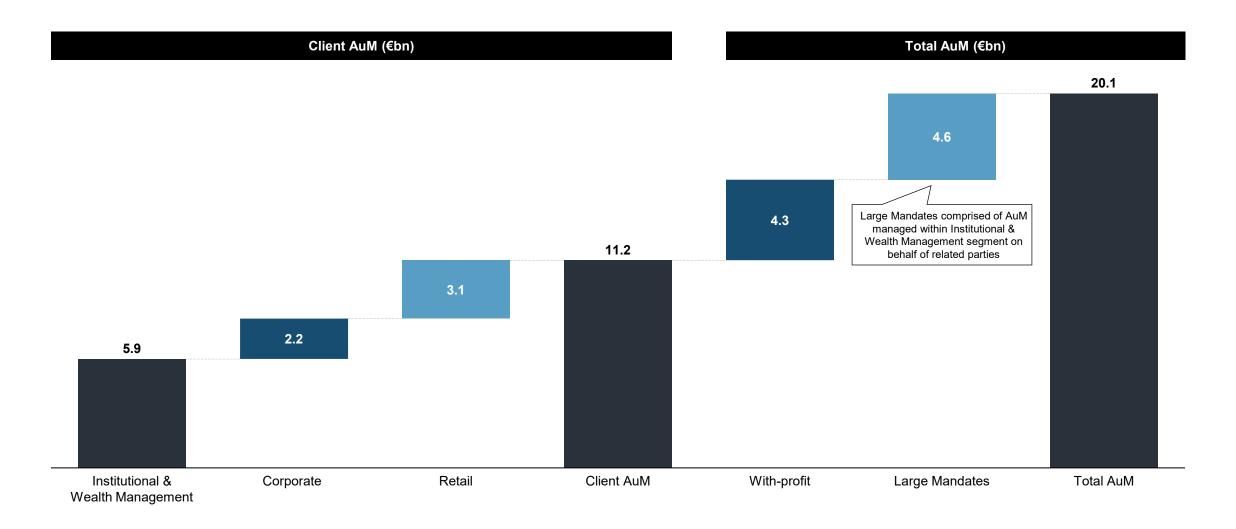
Potential for significant capital return<sup>2</sup>

Note: (1) Based on life insurance and pension savings market shares in Finland (2022), Prospera rankings and SFR Research rankings. (2) Based on historical capital return (dividends and Group contributions). Source: FIN-FSA, Prospera External Asset Management 2022 Finland, Prospera Private Banking, SFR Research Institutional Investment Services 2022, Finance Finland.



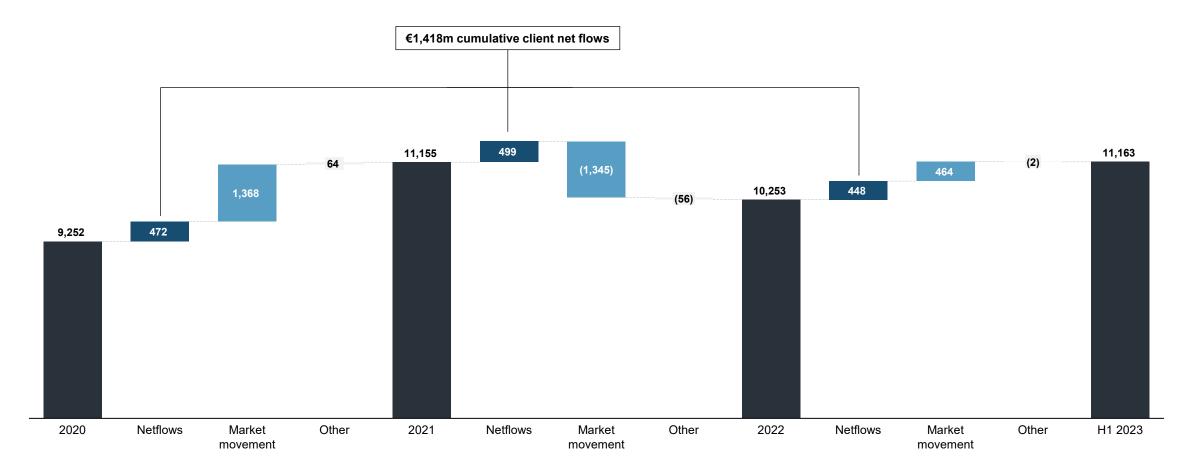
# Appendix

### Assets under management - H1 2023



### Development of client assets under management

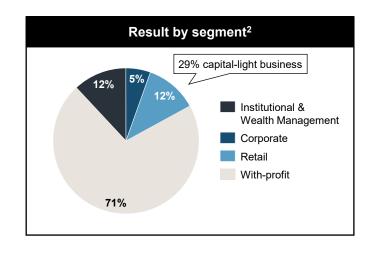
#### DEVELOPMENT OF CLIENT AUM¹ (€M)

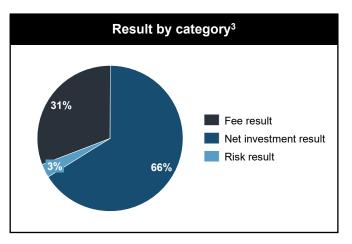


Note: (1) Excluding AuM from With-profit (€4.3bn) and Large Mandates (€4.6bn).

### Financial performance - H1 2023

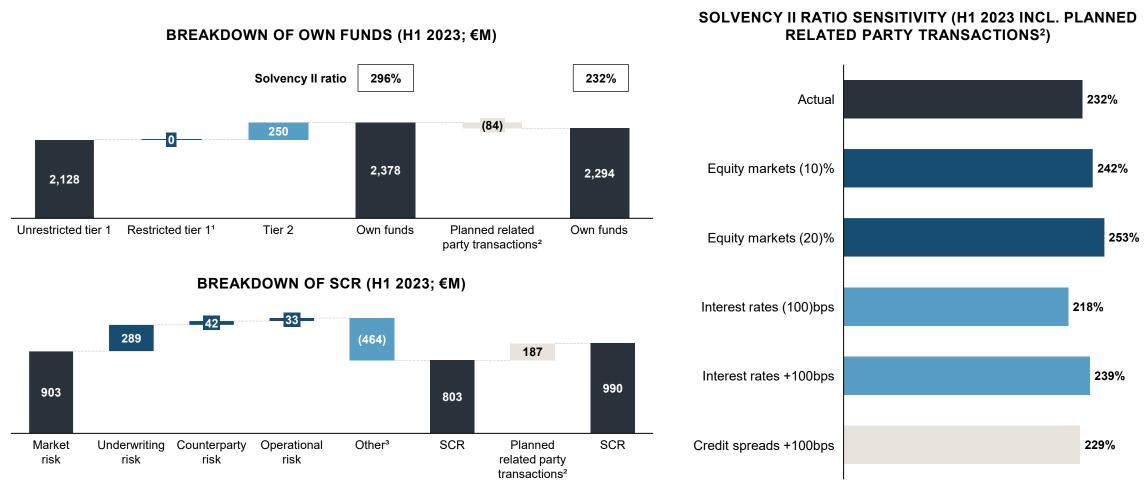
	Capital-light					
	Institutional & Wealth Management	Corporate	Retail	With-profit	Other	Group
Fee result	10	7	9	(0)	-	26
Insurance service result <sup>1</sup>	-	7	8	-	-	15
Fee result from invest. contracts	10	(0)	1	(0)	-	11
Net investment result	-	-	-	54	3	57
Investment return	-	-	-	118	3	120
Liabilities unwinding & discounting	-	-	-	(64)	-	(64)
Risk result	-	1	2	-	-	3
CSM and RA release	-	6	3	-	-	9
Other insurance service result <sup>1</sup>	-	(5)	(1)	-	-	(6)
Other result	0	(3)	(1)	7	(8)	(5)
Profit before tax	10	5	10	61	(6)	80
Tax	-	-	-	-	-	(17)
Net income	-	-	-	-	-	63





Note: (1) Other insurance service result primarily related to experience variance. As actuarial projections are long-term best estimates, experience variance is forecasted to be 0 but may vary in practice. (2) Excluding Other result.

### Solvency II position - H1 2023



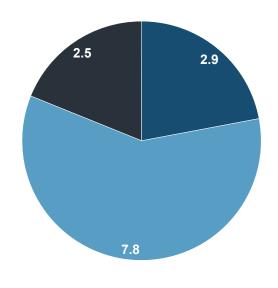
Note: (1) Restricted tier 1 instrument wholly subscribed by Sampo. The instrument has not yet been repaid but Mandatum has applied for approval from the FIN-FSA. (2) Planned related party transactions comprised of €430m transfer of stakes in Saxo and Enento as well as other investments and debt instruments from Sampo. Value of assets estimated as of December 2022, subject to further valuation ahead of signing. (3) Other including loss absorbing capacity of technical provisions, loss absorbing capacity of deferred taxes, SCR attributable to other financial institutions and diversification benefits.

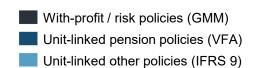
### IFRS 9 / 17 - Overview

#### IFRS 9 / 17 OVERVIEW

- From 01 January 2023 onwards IFRS 17 has been applied to policy portfolios with significant insurance risk
  - · Risk insurance and with-profit policies measured under GMM
  - Unit-linked pension policies sold before 01 January 2023 with applicable direct participating feature measured under VFA; No new sales going forward
  - · Other unit-linked policies measured under IFRS 9; All unit-linked policies sold going forward under IFRS 9
  - · No onerous contracts at transition
- CSM representing unearned future profit of IFRS 17 contracts and RA included in insurance liabilities and released to income statement over remaining policy period
  - Given focus of new sales on IFRS 9 contracts (related fees and expenses recognized directly via income statement as they are incurred) CSM balance expected to decrease over time as portfolios runs off
  - Possible variances due to difference between actual and expected cash flows (experience adjustment) recognized in income statement
- Under IFRS 9 majority of financial assets classified at FVPL with only limited number of financial assets measured at amortised cost and none classified as FVOCI
- Application of IFRS 17 / 9 has no impact on economics of Mandatum's business and capital management, although earnings volatility is expected to increase due to impact from discounting of liabilities with market-consistent interest rates and recognition of fair value changes of financial instruments
  - · OCI option under IFRS 17 not applied

#### LIABILITIES BREAKDOWN (H1 2023; €BN)





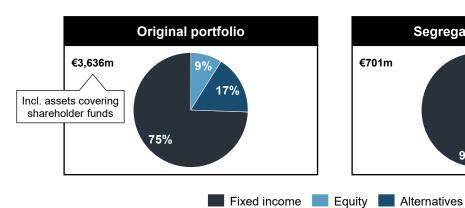
## IFRS 9 / 17 - Policy types and measurement models

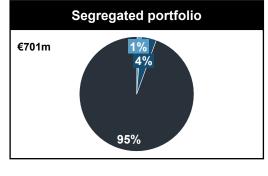
	Policy type	Liabilities (H1 2023; €bn)	New sales	Measurement model
Institutional & Wealth Management	Unit-linked	5.6	✓	IFRS 9
	Unit-linked - Pension	1.4	*	IFRS 17 (VFA)
Corporate	Unit-linked - Other	0.7 unit-linked policies red	uuary 2023 onwards d corporate pension cognized under IFRS d of IFRS 17 (VFA)	IFRS 9
	Risk	0.1	✓	IFRS 17 (GMM)
Retail	Unit-linked - Pension	1.5	*	IFRS 17 (VFA)
	Unit-linked - Other	1.6	✓	IFRS 9
	Risk	0.0	<b>✓</b>	IFRS 17 (GMM)
With-profit	With-profit - Original portfolio	1.8	×	IFRS 17 (GMM)
	With-profit - Segregated portfolio	0.6	×	IFRS 17 (GMM)

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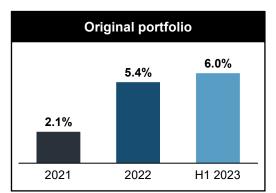
### With-profit - Investment return and unwinding & discounting

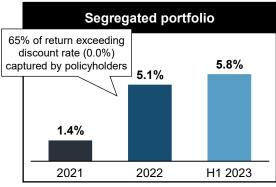
#### **INVESTMENT ASSETS (H1 2023)**





#### **FIXED INCOME MARK-TO-MARKET YIELD**

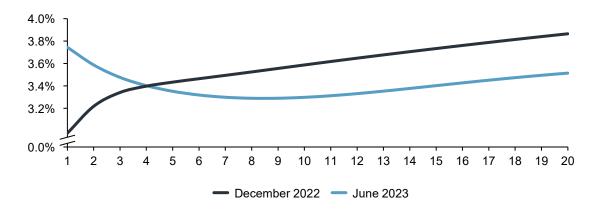




#### **UNWINDING & DISCOUNTING PRINCIPLES**

	IFRS 4	IFRS 17	
Unwinding	Guaranteed rate of policies	<ul> <li>Market consistent discount rate (including illiquidity premium)</li> </ul>	
Discounting	Change in discount rate reserve (discretionary decision by Mandatum Board)	Liability movement due to discount rate changes	

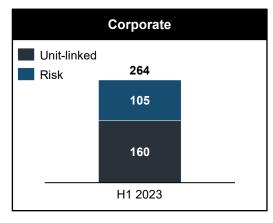
#### **IFRS 17 DISCOUNT CURVE**

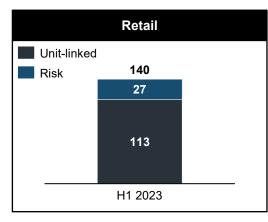


### Contractual Service Margin (CSM) - H1 2023

#### CSM BY SEGMENT (H1 2023; €M)

# 450 46 140 264 H1 2023 Corporate Retail With-profit

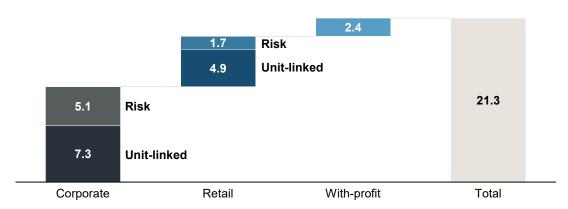




#### NEW BUSINESS CSM (H1 2023; €M)



#### CSM RELEASE (H1 2023; €M)



## Glossary (1/2)

AuM	Assets under management
Planned related party transactions	€430m transfer of stakes in Saxo, Enento and other equity investments and debt instruments from Sampo. Value of asset transfers estimated as of December 2022
Capital-light	Institutional & Wealth Management, Corporate and Retail segments combined. Sales focussed on capital-light products including unit-linked pension / savings and investment policies and asset management services
Client AuM	AuM related to Institutional & Wealth Management, Corporate and Retail segments excluding Large Mandates
Corporate	Mandatum Corporate customer segment
CSM	Contractual service margin. Unearned future profit of IFRS 17 contracts recognized as part of insurance liabilities and released to income statement over policy period
Discounting	Impact of movement in insurance liabilities due to changes in discount rate (recognized in income statement)
Fee result	Profit before tax generated from Mandatum's unit-linked pension / savings and investment policies and asset management services
FVOCI	Fair value through other comprehensive income. Accounting method to capture changes in fair value of assets and liabilities on the balance sheet through OCI
FVPL	Fair value through profit and loss. Accounting method to capture changes in fair value of assets and liabilities on the balance sheet through the income statement
GMM	General measurement model. Approach to measure liabilities arising from insurance contracts under IFRS 17
Group contributions	Transfer of capital from Mandatum to Sampo as an alternative to dividend payment
IFRS 17	New accounting standard regarding insurance contracts effective as of January 2023
Institutional & Wealth Management	Mandatum Institutional & Wealth Management customer segment
Large Mandates	AuM managed within Mandatum's Institutional & Wealth Management segment on behalf of related parties
Mark-to-market yield	Total return on a fixed income investment if held to maturity, reflecting current market price, par value, time to maturity and coupon rate
Net flows	Sum of AuM inflows (subscriptions) and outflows (redemptions)
Net investment result	Profit before tax generated from investment return on Mandatum's with-profit investment assets less unwinding and discounting of associated with-profit liabilities

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## Glossary (2/2)

OCI	Other comprehensive income
Original portfolio	Portfolio of with-profit policies sold actively by Mandatum until 2001
Own Funds	Measure of capital held by an insurer under Solvency II regulation
Pension policy	Insurance policy providing policyholder with payment after retirement
Personnel fund	Fund established by a company in Finland to pay, invest and manage the performance / profit bonuses awarded to employees
Profit sharing	Splitting of investment return generated in excess of guaranteed return on with-profit insurance policies between policyholder and insurer
RA	Risk adjustment. Adjustment for non-financial risks related to IFRS 17 contracts recognized as part of insurance liabilities
Retail	Mandatum Retail customer segment
Risk policy	Insurance policy providing policyholder / beneficiary with payment in the event of, e.g., death, critical illness or disability
Risk result	Profit before tax generated from Mandatum's risk policies
Solvency II	Prudential regulatory regime for insurers in the EU
SCR	Solvency capital requirement. Capital threshold an insurer is required to meet under Solvency II regulation
Segregated portfolio	Portfolio of with-profit policies transferred from Suomi Mutual to Mandatum in 2014
UHNW / HNW	Ultra high net-worth / high net-worth individual
Unit-linked policy	Pension / savings or investment policy providing policyholder with a return linked to the performance of the underlying investment object
Unwinding	Impact of unwinding the discount effect embedded in insurance liabilities when moving from one measurement period to the next (recognized in income statement)
VFA	Variable fee approach. Approach to measure liabilities arising from insurance contracts under IFRS 17
With-profit	Mandatum With-profit customer segment
With-profit policy	Pension / savings policy providing a minimum guaranteed return to policyholder and potential additional bonus payments if excess return is generated

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